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**From:** (b)(6), (b)(7)(C)  
**Sent:** Friday, March 10, 2017 5:23 PM  
**To:** BORDERWALLDESIGNBUILD  
**Subject:** Question Regarding Border Wall

Dear Border Wall Design Build,

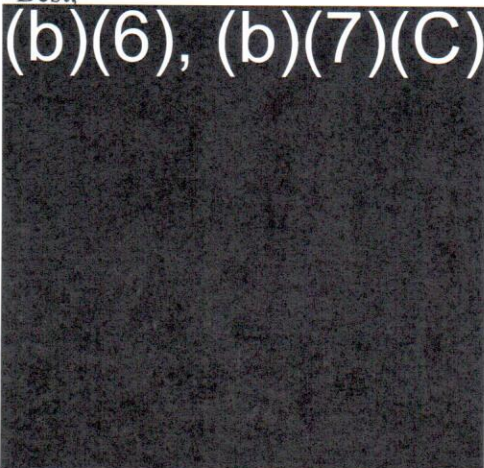
My name is (b)(6), (b)(7)(C) from *The Economist* in New York. I am writing an article on the bidding process for the border wall. After reading the notice from <https://www.fbo.gov/index?s=opportunity&mode=form&tab=core&id=dd3bb84fde638f0add2d1bf6560da6b5&cview=0>, I would just like to ask for your kind clarification on a few points. I'd be very grateful for your assistance.

1. Phase 1 of the RFP requires potential vendors to submit a concept paper. Will the concept paper require vendors to provide a written description of their proposal or to draw up some designs (or both)? Also, what are the "aesthetics" requirements? Must the wall be a specific color?
2. According to FAR Part 36.3, Two Phase Design Build Procedures, the "contracting officer shall select the most highly qualified offerors (not to exceed the maximum number...)". What is the maximum number of "winners" that go on to Phase 2?
3. During Phase 2, vendors submit a price. What type of bidding structure is used? For example, sealed-bid or open-bid?
4. What is an IDIQ contract? Roughly how many such contracts will be awarded after Phase 2? Presumably several "winners" of the bid will begin construction on different parts of the wall?
5. I understand that the RFP will not be issued before March 15. Do you have some sense as to how long the delay will be?

Thank you so much. I look forward to hearing from you.

Best,

(b)(6), (b)(7)(C)



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**From:**  
**Sent:**  
**To:**  
**Subject:**

(b)(6), (b)(7)(C)

Wednesday, March 22, 2017 2:07 PM  
BORDERWALLDESIGNBUILD  
HSBP1017R0023

Dear DHS-CBP team,

Thank you for the opportunity to submit questions for the present solicitation, provided below.

1. On page 41, you ask for offeror's "experience executing high profile, high visibility and politically contentious design-build projects" – if it's politically contentious, why is this wall going forward? Will the government be providing security for access ways to the build sites, as there will likely be numerous protesters, or is the contractor expected to budget for this? What provisions does the government make for lawsuits against the contractor or overall loss of business resulting from protests against their organizations, all costs of doing business for this activity?
2. On page 66, the RFP mentions a Health and Safety Plan, is the offeror able to write in plugs for retributions to employees injured or killed in the construction of this wall, also a cost of doing business for this activity? Or should the families of injured parties directly sue the government?
3. The RFP offers no mention whatsoever of an environmental impact study? US government regulation 40 CFR 1502 requires an environmental impact study for this procurement. It is unreasonable for the DHS-CBP to expect multiple bidders and IDIQ holders to conduct independent environmental impact studies, especially when this does not present a best value to the US government or a wise use of taxpayer dollars. Can DHS please share the comprehensive environmental impact study for any and all construction of a border wall or any other type for construction along the US – Mexican border? A lack of such information could be grounds for a protest of the award of any and all IDIQ contracts and task orders.
4. What plans has DHS-CBP envisioned to address environmental impact due to disrupting the migratory patterns of [non-human] animals, as listed on the U.S. Fish & Wildlife Services website ([https://www.fws.gov/refuge/Lower\\_Rio\\_Grande\\_Valley/wildlife\\_and\\_habitat/species\\_list.html](https://www.fws.gov/refuge/Lower_Rio_Grande_Valley/wildlife_and_habitat/species_list.html))? Should offerors include the installation of land bridges to permit free movement said species?
5. The RFP offers no mention of branding. Is the offeror able or required to include branding on the wall, on one or both sides? Such branding could include:
  - "This wall does not represent the views or beliefs of the American people."
  - "This wall was the order of an administration that did not receive the popular vote and therefore goes against the sentiment of the American people."
  - Murals on one or both sides of the wall that demonstrate tolerance and basic human decency.
6. What is DHS-CBP's plan for proposed bill H.R. 1294, the Reducing Department of Homeland Security (DHS) Acquisition Cost Growth Act? What is the likelihood that this bill might affect the present procurement? In light of GAO's inclusion of DHS on its' High risk List since DHS's inception in 2013, what oversight initiatives have been put in place for this procurement for both the contractor and DHS-CBP?
7. The RFP does not include Appropriations and Accounting data – can DHS-CBP please provide clarity on the funding sources for the present procurement? How much of the FY 2017 discretionary funding budget of \$40.6 billion will be attributed to this procurement? Are the 2017 funds sufficient to cover the full procurement or is

funding for this full activity contingent upon future budgets that will require Congressional approval? The DHS FY 2017 Budget-in-Brief document specifies a total of "\$355.7 million to maintain the necessary infrastructure and technology" – which is not sufficient funding to move forward with this procurement. In light of the current discord in Congress about the preliminary budget plan and the fact that the current President has a proven history of not paying contractors and service providers for services rendered, offerors and the public would feel more comfortable having clear guidance on this point.

8. DHS-CBP has simultaneously released two procurements for a border wall along the southern border – HSBP1017R0022 and HSBP1017R0023. Could the agency please provide clarity about the logistics of the dual procurements? Does DHS-CBP envision multiple walls? If the concrete and other walls need to be integrated at any point, how do offerors need to plan for construction needs to stabilize and connect the independent sections? Currently an unfair advantage is given to bidders active on both procurements, as they can coordinate infrastructure integration, planning, and costs.

9. Can DHS-CBP provide a topographical map with a full outline for all areas that would require future construction? Our understanding is that the border wall does not physically lie on the border in many places and this information would help with planning and preparation. Additionally, what steps has DHS-CBP and/or the U.S. Government taken to address eminent domain concerns that could considerably hold up construction and result in incremental costs to the government and the contractor?

Thank you for your time and we look forward to published, reasonable responses in line with FAR regulations.

Sincerely,  
Interested Party



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**From:**

(b)(6), (b)(7)(C)

**Sent:**

Thursday, March 9, 2017 4:22 PM

**To:**

BORDERWALLDESIGNBUILD

**Subject:**

Solicitation Number: 2017-JC-RT-0001 Design-Build Structure

Gentlemen:

As one of the nation's largest contractors, (b) (4) request that the industry be given twenty-one (21) calendar days after the release of the Request of Proposal (RFP) for Solicitation Number: 2017-JC-RT-0001 Design-Build Structure to respond. This time is necessary in order to properly evaluate the requirements of the RFP and prepare the best response possible.

Thank you for your consideration,

(b)(6), (b)(7)(C)

(b)(6), (b)(7)(C)



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**From:** (b)(6), (b)(7)(C)  
**Sent:** Wednesday, March 15, 2017 10:14 AM  
**To:** BORDERWALLDESIGNBUILD  
**Subject:** Media inquiry - New RFP  
**Attachments:** ce04b9.png

Good morning,

I'm a digital reporter for Univision covering the subject of the proposed border wall. Is there someone I can talk to regarding the second RFP on "other" design structures besides a concrete wall? I'm not sure I understand what that means, and we're publishing a story on the issue today.

Thanks for your help.

Respectfully,

(b)(6), (b)(7)(C)

This email and any attachments may contain confidential or privileged information entitled to protection against disclosure. Please do not forward except as authorized. If you are not the intended recipient, your receipt of this email was inadvertent, and there was no intent to disclose the information herein. Inadvertent recipients may not use or disclose this information. Please notify the sender by replying to this message and then delete it and discard any copies.

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**From:** (b)(6), (b)(7)(C)  
**Sent:** Friday, March 31, 2017 11:54 AM  
**To:** BORDERWALLDESIGNBUILD  
**Subject:** HSBP1017R0022

I am unable to open the RFP Package and receiving the following error:

## Page Not Found

The page you requested could not be found.

Please press the Back button or go [Home](#).

Please Help...

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Thank you

(b)(6), (b)(7)(C)

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**From:** (b)(6), (b)(7)(C)  
**Sent:** Friday, April 7, 2017 11:30 AM  
**To:** (b)(6), (b)(7)(C)  
**Cc:**  
**Subject:** FW: HSBP1017R0022, Phase I: Caddell Construction  
**Attachments:** HSBP1017R0022\_PhaseI\_Caddell.pdf; HSBP1017R022\_PhaseI\_SummaryMatrix\_Caddell.pdf; Caddell\_Att8\_CBP\_PerfEvalSurvey.pdf; GRW\_Att8\_CBP\_PerfEvalSurvey.pdf; HSBP1017R0022\_SF30s\_Caddell.pdf

Concrete #9

**From:** (b)(6), (b)(7)(C)  
**Sent:** Tuesday, April 04, 2017 3:42 PM  
**To:** BORDERWALLDESIGNBUILD <borderwalldesignbuild@cbp.dhs.gov>  
**Cc:** (b)(6), (b)(7)(C)  
**Subject:** FW: HSBP1017R0022, Phase I: Caddell Construction

The SF 30s were left off of the first email. They are now attached along with the attachments in our previous email.

Thank you,

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(b)(6), (b)(7)(C)

**From:** (b)(6), (b)(7)(C)  
**Sent:** Tuesday, April 04, 2017 2:32 PM  
**To:** 'BorderWallDesignBuild@cbp.dhs.gov' <BorderWallDesignBuild@cbp.dhs.gov>  
**Cc:** (b)(6), (b)(7)(C)  
(b)(6), (b)(7)(C)  
**Subject:** HSBP1017R0022, Phase I: Caddell Construction

Caddell is pleased to submit this Phase 1 – Concept Papers/Qualifications Statement via email for the above-referenced solicitation.

Thank you for your consideration of these materials. Please contact us at any time with questions or if there is more we might do to assist in your evaluation and review.

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**From:** (b)(6), (b)(7)(C)  
**Sent:** Wednesday, March 22, 2017 2:45 PM  
**To:** BORDERWALLDESIGNBUILD  
**Subject:** Questions related to RFP Number and Phase HSBP1017R0022 - Version 2  
**Attachments:** Questions log v2.xlsx

Hello,

Attached please find questions related to the above-referenced Border Wall Design Build RFP. One addition question was added from the original question log sent earlier this morning. They are all included here for your convenience. Again, thank you for your time.

(b)(6), (b)(7)(C)



Question #	Page #	Section Heading	Question
1	33, end of the page	3052.219-72 Evaluation of Prime Contractor...	Please confirm that the mentor-protégé letter is only required in Phase 2.
2	38, middle of page	Written Proposal Submission Format	In the first paragraph, the instructions indicate submissions should be in Word and/or Excel format, and the third paragraph makes reference to .pdf pages. Please confirm that the entire submission can be submitted in .pdf, primarily to ensure that fonts are not substituted in Word when opened by a reviewer that alter the original layout and push the submittal beyond the 10-page limit.
3	38, last paragraph	1) Demonstrated Experience	Currently, projects described in this section are to have been completed to at least 50% or more within the past five years. To provide evaluators with a more complete understanding of proposers' experience, could that time frame be moved to 10 years?
4	38, last paragraph	1) Demonstrated Experience	The instructions currently are to submit a completed Project Performance Survey with our concept paper. Is it acceptable to submit more than one CBP Contractor Performance Evaluation Survey without it impacting the 10-page limit?
5	35, first paragraph	General Instructions to Offerors	Instructions indicate responses should be submitted electronically no later than 4 p.m. March 22. In what time zone?
6	38, fourth paragraph	Written Proposal Submission Format	The instructions require at least a 12-point font. Is a smaller font, e.g., 10-point, acceptable for tables, graphics, captions, etc.

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**From:** (b)(6), (b)(7)(C)  
**Sent:** Wednesday, March 22, 2017 12:23 PM  
**To:** BORDERWALLDESIGNBUILD  
**Subject:** Questions related to RFP Number and Phase HSBP1017R0022  
**Attachments:** Questions log.xlsx

Good morning,

We respectfully submit the attached questions related to the Solid Concrete Wall Prototype Construction Design-Build Multiple IDIQ TOC RFP.

Thank you in advance.

(b)(6), (b)(7)(C)

Question #	Page #	Section Heading	Question
1	33, end of the page	3052.219-72 Evaluation of Prime Contractor...	Please confirm that the mentor-protégé letter is only required in Phase 2.
2	38, middle of page	Written Proposal Submission Format	In the first paragraph, the instructions indicate submissions should be in Word and/or Excel format, and the third paragraph makes reference to .pdf pages. Please confirm that the entire submission can be submitted in .pdf, primarily to ensure that fonts are not substituted in Word when opened by a reviewer that alter the original layout and push the submittal beyond the 10-page limit.
3	38, last paragraph	1) Demonstrated Experience	Currently, projects described in this section are to have been completed to at least 50% or more within the past five years. To provide evaluators with a more complete understanding of proposers' experience, could that time frame be moved to 10 years?
4	38, last paragraph	1) Demonstrated Experience	The instructions currently are to submit a completed Project Performance Survey with our concept paper. Is it acceptable to submit more than one CBP Contractor Performance Evaluation Survey without it impacting the 10-page limit?
5	35, first paragraph	General Instructions to Offerors	Instructions indicate responses should be submitted electronically no later than 4 p.m. March 22. In what time zone?



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**From:** (b)(6), (b)(7)(C)  
**Sent:** Wednesday, March 22, 2017 3:37 PM  
**To:** BORDERWALLDESIGNBUILD  
**Subject:** Solicitation No. HSBP1017R0022, Phase 1  
**Attachments:** (b) (4)

Good Afternoon,

The attached file contains the questions from (b) (4)

Please let me know if you have any issues or questions regarding the file.

Thank you.

(b)(6), (b)(7)(C)

Question No.	Reference	Question Category	Question
1	Section I Contract Clauses, page 15	Contractual	Will CBP consider applying the factor mentioned in 3052.219-71 to SBA Mentor Protégé Program Participants, and not just DHS MP Participants as prescribed in 3052.219-72?
2	Attachment #1 Articles C.6 and C.7	Technical	The RFP is not clear on expectations of the contractor with respect to environmental impacts beyond Best Management Practices on the construction site. What is the contractor's responsibility with respect to Cultural and Natural Resource identification and protection, compliance with Federal, State, and Local environmental regulations, protection of endangered species, interface with regulatory agencies, environmental remediation if need is identified on the construction route, and other environmental issues beyond BMP at the construction site?

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**From:** (b)(6), (b)(7)(C)  
**Sent:** Tuesday, April 4, 2017 2:13 PM  
**To:** BORDERWALLDESIGNBUILD  
**Subject:** Yates Response PH I Concept Paper\_Qual. Statement - Sol# HSBP1017R0022  
**Attachments:** Yates Response PH I Concept Paper\_Qual. Statement - Sol# HSBP1017R0022.pdf; Yates Amendments 1-7\_ Solicitation 0022 SF30s.pdf

**Importance:** High

**Subject:** W.G. Yates & Sons Construction Company Phase I – Concept Papers/Qualifications Statements  
RFP #: HSBP1017R0022

To Whom it May Concern:

Please find W.G. Yates & Sons Construction Company's response in the format you have requested. We look forward to the next step. Please confirm receipt of this email and attachments.

Sincerely,

(b)(6), (b)(7)(C)



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**From:** (b)(6), (b)(7)(C)  
**Sent:** Tuesday, March 21, 2017 5:39 PM  
**To:** BORDERWALLDESIGNBUILD  
**Cc:** (b) (4)  
**Subject:** HSBP1017R0022 - Phase I (Solid Concrete Border Wall Questions)  
**Attachments:** Concrete R0022 - Ph I.xlsx

Good Afternoon,

Please see the attached questions for Solicitation HSBP1017R0022, Phase I for the Solid Concrete Border Wall.

Thank you,

(b)(6), (b)(7)(C)

W.G. Yates & Sons Construction Co.  
Solid Concrete Border Wall RFP  
Solicitation: HSBP1017R0022 - Phase I

Table L.1 - Questions Format			
Question No.	Reference	Question Category	Question
# 1	Solicitation	Contract	Please verify that the solicitation posted on March 17, 2017 at 9:47PM is the correct solicitation to use for submission of offers. Please verify as well that the posting of March 17, 2017 at 6:56PM contains a defective document upload and that the posting of March 17, 2017 at 9:42PM is a duplicate of the 9:47PM posting.
# 2	Solicitation	Contract	Please verify that all submission times listed are EDT, or if not, please indicate the time zone to be used.

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**From:** (b)(6), (b)(7)(C)  
**Sent:** Tuesday, March 21, 2017 4:34 PM  
**To:** BORDERWALLDESIGNBUILD  
**Cc:** (b) (4)  
**Subject:** Solid Concrete Border Wall RFP (HSBP1017R0022)

Good Afternoon,

This Solicitation for the Solid Concrete Border Wall is showing 3 files:

1. RFP Package
2. Solicitation 1
3. Solicitation 2

The RFP Package, displays "Page Not Found" and there seems to be no difference in the Solicitation 1 & 2 files. Can you confirm that the Solicitation 2 file is the one we are to use?

Thank you,

(b)(6), (b)(7)(C)



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**From:** (b)(6), (b)(7)(C)  
**Sent:** Wednesday, March 22, 2017 10:21 AM  
**To:** BORDERWALLDESIGNBUILD  
**Subject:** Solicitation No.: HSBP1017R0022 (Requisition No.: 20098173) / Solicitation No.: HSB1017R0023 (Requisition No.: 20098235); [Questions]  
**Attachments:** US Border Wall Q-A Submission - (b) (4) .xlsx

Sir / Madam:

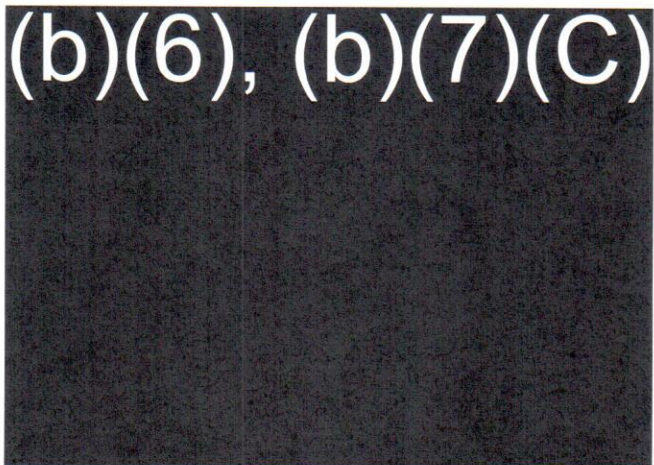
On behalf of (b) (4) I respectfully submit questions and clarification requests for your review and consideration.

The aforementioned questions and clarification requests have been attached to this e-mail, in accordance to the solicitation(s) instructions and requirements.

Should you or a member of your team have any questions / concerns regarding the matter(s) herein, please contact me at your convenience.

Respectfully,

(b)(6), (b)(7)(C)



Question No.	Reference
1	Solicitation - HSBP1017R0022; Section L, p. 38
2	Solicitation - HSBP1017R0022; Section B, Prototype Range, p. 4
3	Solicitation - HSBP1017R0022; Section B, p. 4
4	Solicitation - HSBP1017R0022; Section F, p. 8
5	Solicitation - HSBP1017R0022; Section F, p. 8
6	Solicitation - HSBP1017R0022; Section L, p. 36
7	Solicitation - HSBP1017R0022; Section B, p. 4
8	Solicitation - HSBP1017R0022; General Question
9	Solicitation - HSBP1017R0022; General Question
10	Solicitation - HSBP1017R0022; General Question
11	Solicitation - HSBP1017R0022; General Question
12	Solicitation - HSBP1017R0022; General Question

13 Solicitation - HSBP1017R0022; Section C; Attachment 1; p. 1

14 Solicitation - HSBP1017R0022; Section C; Attachment 1; p. 1

15 Solicitation - HSBP1017R0023; Section B, p. 4

16 Solicitation - HSBP1017R0023; Section B, p. 4

17 Solicitation - HSBP1017R0023; Section F, p. 8

18 Solicitation - HSBP1017R0023; Section F, p. 8

19 Solicitation - HSBP1017R0023; Section L, p. 36

20 Solicitation - HSBP1017R0023; Section B, p. 4

21 Solicitation - HSBP1017R0023; General Question

22 Solicitation - HSBP1017R0023; General Question

23 Solicitation - HSBP1017R0023; General Question



24 Solicitation - HSBP1017R0023; General Question

25 Solicitation - HSBP1017R0023; General Question

26 Solicitation - HSBP1017R0023; Section C, Attachment 1, p. 1

27 Solicitation - HSBP1017R0023; Section C, Attachment 1, p. 1

28 Solicitation - HSBP1017R0022; General Question

29 Solicitation - HSBP1017R0023; General Question

30 Solicitation - HSBP1017R0022; Section L, p. 38

31 Solicitation - HSBP1017R0022; Section L, p. 38

32 Attachments - HSBP1017R0023; Section L, p. 38

Question Category
Technical
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## Question

Within the Written Proposal Submission Format section, the Offerer is asked to submit papers/qualifications in Microsoft Word 2003 for text submissions. Later in the paragraph, it is stated that PDF pages should be formatted to print on 8 1/2 by 11 inch paper. Which is the preferred submittal method, Microsoft Word or PDF?

Section B states, *"The estimated price range for the solid concrete wall prototype is between \$200,000 and \$500,000."* What is the source data for determining the estimated price range? Is this estimated price all inclusive (i.e., design, mock-up, travel, environmental, security, testing, etc)?

Will prototype designs be evaluated for providing support for technology insertion?

Please clarify that no liquidated damages would apply to the construction and delivery of the prototype wall (thru Phase II).

Please clarify on Liquidated Damages for any future task orders whether the Government would hold contractor liable for large, disruptive protests that exceed the contractor's capacity outlined in their approved Security Plan.

Referenced section states, *"Prospective offerors that submit proposals may not change their firm (including letter of commitments (LOC's) and proposed sub-contractors) or their joint venture firms, if selected for award. If the joint venture changes after award, the offeror must immediately notify the Contracting Officer for an assessment of contractual impact."*

Please clarify whether this requirement for providing LOCs from subcontractors and JV agreements applies to initial contract award for Phase I and must remain intact thru Phase II or whether a bidder can form/finalize a JV arrangement and subcontractor agreements between Phase I and Phase II.

Our recommendation is to require these formal documents at Phase II submittal in order to permit bidders the flexibility required to support RFP requirements that won't be known until the Phase II RFP is released.

Will the pool of 20 selected on the Prototype contract be the only bidders invited to propose on the larger wall contract? If not, will the evaluation criteria favor those contractors that were down-selected on the Prototype contract?"

Will USACE be involved at any level for this contract?

Please clarify whether the government is issuing multiple ID/IQ contracts valued at \$300M each or multiple ID/IQ contracts that will share a total contract ceiling of \$300M.

Would the government accept a contractor's request to invoke Public Law 85-804 indemnification provisions given the politically contentious nature of this program?

Please clarify how the US Army Corps of Engineers (USACE) and CBP will work together on this program. Will DHS source additional contract capacity through USACE districts such as the recent announcement that Fort Worth was procuring \$4.5B in potential multi-award construction contract capacity?

How does CBP intend to validate adherence to contract specifications by awardees. Will they self perform this work or engage a third party to provide oversight?



Reference Section States, "CBP anticipates awarding IDIQ contracts to multiple Contractors. All selected Contractors will be awarded one (1) task order to construct its proposed prototype. All selected Contractors may also be provided an opportunity to propose on future task order requirements that are anticipated to be both design build and design bid build task orders for border wall and supporting tactical infrastructure and technology along the southwest border. Tactical infrastructure includes: access and patrol roads, fencing, drainage structures, motorized vehicle gates, light-emitting diode (LED) lighting, fiber optics and communication towers. Technology could include remote video surveillance systems (RVSS), ground sensors, etc."

How will CBP evaluate the use of Technology for Phase 1 and/or Phase II? Does CBP require unequivocal letters of commitment signed by the potential subcontractors of Tactical Infrastructure -Technology Providers to be submitted during Phase I or Phase II?

Reference Section States, "*The proposed prototype designs shall not include the use of proprietary design or equipment.*" How does CBP plan to utilize Tactical Infrastructure in the design and build-out of the mock-up as majority of the Tactical Infrastructure products and systems are proprietary?

Section B states, "*The estimated price range for the solid concrete wall prototype is between \$200,000 and \$500,000.*"

What is the source data for determining the estimated price range? Is this estimated price all inclusive (i.e., design, mock-up, travel, environmental, security, testing, etc)?

Will prototype designs be evaluated for providing support for technology insertion?

Please clarify that no liquidated damages would apply to the construction and delivery of the prototype wall (thru Phase II).

Please clarify on Liquidated Damages for any future task orders whether the Government would hold contractor liable for large, disruptive protests that exceed the contractor's capacity outlined in their approved Security Plan.

Referenced section states, "*Prospective offerors that submit proposals may not change their firm (including letter of commitments (LOC's) and proposed sub-contractors) or their joint venture firms, if selected for award. If the joint venture changes after award, the offeror must immediately notify the Contracting Officer for an assessment of contractual impact.*"

Please clarify whether this requirement for providing LOCs from subcontractors and JV agreements applies to initial contract award for Phase I and must remain intact thru Phase II or whether a bidder can form/finalize a JV arrangement and subcontractor agreements between Phase I and Phase II.

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Will USACE be involved at any level for this contract?

Please clarify whether the government is issuing multiple ID/IQ contracts valued at \$300M each or multiple ID/IQ contracts that will share a total contract ceiling of \$300M.

Would the government accept a contractor's request to invoke Public Law 85-804 indemnification provisions given the politically contentious nature of this program?



Please clarify how the US Army Corps of Engineers (USACE) and CBP will work together on this program. Will DHS source additional contract capacity through USACE districts such as the recent announcement that Fort Worth was procuring \$4.5B in potential multi-award construction contract capacity?

How does CBP intend to validate adherence to contract specifications by awardees. Will they self perform this work or engage a third party to provide oversight?

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Reference Section States, *"The proposed prototype designs shall not include the use of proprietary design or equipment."* How does CBP plan to utilize Tactical Infrastructure in the design and build-out of the mock-up as majority of the Tactical Infrastructure products and systems are proprietary?

Once wall design standards are finalized and the program enters full construction acquisition, will CBP or USACE allow further wall design optimization?

Once wall design standards are finalized and the program enters full construction acquisition, will CBP or USACE allow further wall design optimization?

In the demonstrated experience section, the requirement is to submit one project, along with a Project Performance Survey, that it believes best represents its performance as it relates to the scope of the project. Will you allow for the submittal of more than one project in Phase 1 or allow for additional project submittals in Phase 2?

The solicitation documents reads, *"The Offeror shall describe the Prime Offeror's and/or Major Subcontractors' experience leading and successfully completing several large projects (completed at least 50% or more within the past 5 years)..."*

It is the Offeror's understanding that the significant portion of the most relevant and prior US Border Wall construction projects have been completed greater than 5 years ago. The Offeror requests for CBP to extend the original 5 year requirement to an industry standard of 10 years.

Therefore, the requested language would read; *"The Offeror shall describe the Prime Offeror's and/or Major Subcontractors' experience leading and successfully completing several large projects (completed at least 50% or more within the past 10 years)..."*

The solicitation documents reads, "The Offeror shall describe the Prime Offeror's and/or Major Subcontractors' experience leading and successfully completing several large projects (completed at least 50% or more within the past 5 years)..."

It is the Offeror's understanding that the significant portion of the most relevant and prior US Border Wall construction projects have been completed greater than 5 years ago. The Offeror requests for CBP to extend the original 5 year requirement to an industry standard of 10 years.

Therefore, the requested language would read; "The Offeror shall describe the Prime Offeror's and/or Major Subcontractors' experience leading and successfully completing several large projects (completed at least 50% or more within the past 10 years)..."



**From:**  
**Sent:**  
**To:**  
**Subject:**

(b)(6), (b)(7)(C)

Wednesday, March 22, 2017 7:37 AM  
BORDERWALLDESIGNBUILD  
Questions: HSBP1017R0023

Please view the questions below regarding RFP:  
HSBP1017R0023.  
Thank you.

Table L.1 – Questions Format

Question No.	Reference Solicitation or Attachments, and Section	Question Category Contract or Technical	Question
# 1	HSBP1017R0023, section L. Pg. 40, last bullet: "Describe design-build team's experience working together."	Technical	Question: Does an outward bound trip with Sweat lodge count?
# 2	HSBP1017R0023, section L. Pg. 46, Phase 2:-Oral Presentation -portion 3:	Technical	Question: Can interpretive dance be incorporated into the oral presentation sections 3 or 4?
#3	HSBP1017R0023, SOW, C.3.1 Border Wall Design Considerations. Attachment #1 SOW -pg. 2: 11)" 11) The wall design should be cost effective to construct, maintain and repair."	Contractual	Please define what is cost effective to repair and maintain?

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**From:** (b)(6), (b)(7)(C)  
**Sent:** Tuesday, April 4, 2017 3:43 PM  
**To:** BORDERWALLDESIGNBUILD  
**Cc:** (b)(6), (b)(7)(C)  
**Subject:** FW: HSBP1017R0023, Phase I: Caddell Construction

The SF 30s were left off of the first email. They are now attached along with the attachments in our previous email.

Thank you,

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(b)(6), (b)(7)(C)

(b)(6), (b)(7)(C)

**From:** (b)(6), (b)(7)(C)  
**Sent:** Tuesday, April 04, 2017 2:38 PM  
**To:** 'BorderWallDesignBuild@cbp.dhs.gov' <BorderWallDesignBuild@cbp.dhs.gov>

(b)(6), (b)(7)(C)

**Subject:** HSBP1017R0023, Phase I: Caddell Construction

Caddell is pleased to submit this Phase 1 – Concept Papers/Qualifications Statement via email for the above-referenced solicitation.

Thank you for your consideration of these materials. Please contact us at any time with questions or if there is more we might do to assist in your evaluation and review.

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**From:** (b)(6), (b)(7)(C)  
**Sent:** Tuesday, March 28, 2017 11:10 AM  
**To:** BORDERWALLDESIGNBUILD  
**Cc:** (b)(6), (b)(7)(C)  
**Subject:** FW: HSBP1017R0023 Questions - Phase I, D/B Other Border Wall Prototype Construction / Multiple Award IDIQ Task Order Contract  
**Attachments:** RFIs\_Caddell\_HSBP1017R0023.xlsx  
**Importance:** High

Good morning –

We are in receipt of Amendment 001 and none of the 12 questions we submitted were answered. These questions were submitted prior to the deadline outlined in the RFP.

Please advise when an additional amendment will be issued answering all remaining questions, and if the submission deadline will be extended beyond tomorrow at 4 p.m. ET.

Thank you,

---

(b)(6), (b)(7)(C)

**From:** (b)(6), (b)(7)(C)  
**Sent:** Monday, March 27, 2017 6:04 PM  
**To:** 'BorderWallDesignBuild@cbp.dhs.gov' <BorderWallDesignBuild@cbp.dhs.gov>  
**Cc:** (b)(6), (b)(7)(C)  
**Subject:** FW: HSBP1017R0023 Questions - Phase I, D/B Other Border Wall Prototype Construction / Multiple Award IDIQ Task Order Contract  
**Importance:** High

Good evening –

We are following up regarding the submitted questions for the above-referenced solicitation. Please advise when an Amendment will be issued answering the questions and if the submission deadline will be extended beyond this Wednesday, March 29<sup>th</sup>.

Thank you,



**From:** (b)(6), (b)(7)(C)

**Sent:** Wednesday, March 22, 2017 2:52 PM

**To:** 'BorderWallDesignBuild@cbp.dhs.gov' <[BorderWallDesignBuild@cbp.dhs.gov](mailto:BorderWallDesignBuild@cbp.dhs.gov)>

**Cc:** (b)(6), (b)(7)(C)

**Subject:** HSBP1017R0023 Questions - Phase I, D/B Other Border Wall Prototype Construction / Multiple Award IDIQ Task Order Contract

Please find attached questions on the above-referenced solicitation.

Thank you,



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**From:** (b)(6), (b)(7)(C)  
**Sent:** Tuesday, March 28, 2017 11:09 AM  
**To:** BORDERWALLDESIGNBUILD  
**Cc:** (b)(6), (b)(7)(C)  
**Subject:** FW: Questions on HSBP1017R0022 - Phase I, D/B Solid Concrete Wall Prototype Construction / Multiple Award IDIQ Task Order Contract  
**Attachments:** RFIs\_Caddell\_HSBP1017R0022.xlsx  
**Importance:** High

Good morning –

We are in receipt of Amendment 001 and none of the 12 questions we submitted were answered. These questions were submitted prior to the deadline outlined in the RFP.

Please advise when an additional amendment will be issued answering all remaining questions, and if the submission deadline will be extended beyond tomorrow at 4 p.m. ET.

Thank you,

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(b)(6), (b)(7)(C)

**From:** (b)(6), (b)(7)(C)  
**Sent:** Monday, March 27, 2017 6:03 PM  
**To:** 'BorderWallDesignBuild@cbp.dhs.gov' <BorderWallDesignBuild@cbp.dhs.gov>  
**Cc:** (b)(6), (b)(7)(C)  
**Subject:** FW: Questions on HSBP1017R0022 - Phase I, D/B Solid Concrete Wall Prototype Construction / Multiple Award IDIQ Task Order Contract  
**Importance:** High

Good evening –

We are following up regarding the submitted questions for the above-referenced solicitation. Please advise when an Amendment will be issued answering the questions and if the submission deadline will be extended beyond this Wednesday, March 29<sup>th</sup>.

Thank you,

From: (b)(6), (b)(7)(C)

Sent: Wednesday, March 22, 2017 2:47 PM

To: 'BorderWallDesignBuild@cbp.dhs.gov' <[BorderWallDesignBuild@cbp.dhs.gov](mailto:BorderWallDesignBuild@cbp.dhs.gov)>

Cc: (b)(6), (b)(7)(C)

Subject: Questions on HSBP1017R0022 - Phase I, D/B Solid Concrete Wall Prototype Construction / Multiple Award IDIQ Task Order Contract

Please find attached questions on the above-referenced solicitation.

Thank you,

**Table L.1 - Questions for Solicitation No. HSBP1017R0023: Other Border Wall Prototype Construction Design-Build, Multiple Award IDIQ TOC**

Question No.	Reference	Question Category	Question
#1	Section L - Instructions, Conditions and Notices to Offerors and Respondents; page 37 - under General Instructions to Offerors	Technical	Please extend the deadline for questions a week to March 29th.
#2	Section L - Instructions, Conditions and Notices to Offerors and Respondents; page 38 - Phase I Response Date	Technical	Please extend the due date for submissions by a minimum of two-weeks to allow time to adequately respond to all elements of the RFP.
#3	Section L - Instructions, Conditions and Notices to Offerors and Respondents; page 38 under Written Proposal Submission Format	Technical	Can the soft copy sent via email be a combined PDF of the complete Concept Papers/Qualification Statements submission?
#4	Section L - Instructions, Conditions and Notices to Offerors and Respondents; page 38 under Written Proposal Submission Format - Page limitations	Technical	Are covers to the soft copy also considered part of the organizational purposes only pages, and therefore, not included in the page limitation?
#5	Section L - Instructions, Conditions and Notices to Offerors and Respondents; page 38 under Written Proposal Submission Format - Page limitations	Technical	We respectfully request for the ten (10) page limit to be increased to 15 or 20 pages. This will allow a more complete response to the the three sections.
#6	Section L - Instructions, Conditions and Notices to Offerors and Respondents; page 52 second paragraph at the top of this page	Technical	In order to demonstrate our ability to bond at a minimum value of \$200,000, we would like to include a letter from our bonding company. Can this letter not be included in the ten (10) page limit?
#7	Section L - Instructions, Conditions and Notices to Offerors and Respondents; page 38 under Phase I Concept Papers/Qualifications Statements, (1) Demonstrated Experience	Technical	If the Offeror and its primary subcontractors discuss their experience in this section, should the Offeror and each primary subcontractor pick one project each and get a completed Project Performance Summary Attachment #8?

#8	Section L - Instructions, Conditions and Notices to Offerors and Respondents; page 38 under Phase I Concept Papers/Qualifications Statements, (1) Demonstrated Experience	Technical	This section states to provide POC information and a completed Project Performance Survey on Attachment #8 for the one project discussed in this section that is believed to best represent our performance as it relates to the scope of this project. Please confirm that the POC and Project Performance Survey form should only be submitted for one project.
#9	Section L - Instructions, Conditions and Notices to Offerors and Respondents; page 38 under Phase I Concept Papers/Qualifications Statements, (1) Demonstrated Experience	Technical	Can a completed CCASS/CPARS Evaluation or a PPQ-0 can be submitted in lieu of requesting a Project Performance Survey to be completed? It is difficult to get clients to complete a performance survey when other evaluations have been completed.
#10	Section L - Instructions, Conditions and Notices to Offerors and Respondents; page 38 under Phase I Concept Papers/Qualifications Statements, (2) Management and Technical Competence	Technical	Please clarify what is meant by "baseline" in this section (i.e. this is referring to cost or the schedule). What should be provided to explain how the Offeror sets the project baseline, assesses status against the baseline, and addresses issues and variances?
#11	Section L - Instructions, Conditions and Notices to Offerors and Respondents; page 38 under Phase I Concept Papers/Qualifications Statements, (3) Prototype Concept Approach	Technical	If the Offeror chooses to submit conceptual level drawings, can these be 11 x 17 and not included in the ten (10) page limit?
#12	Section L - Instructions, Conditions and Notices to Offerors and Respondents; page 40 second paragraph after the bullet list at the top of the page	Technical	Is there a sample or template of how the Summary Matrix should be setup that is recommended to submit with Phase I?



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**From:** (b)(6), (b)(7)(C)  
**Sent:** Tuesday, April 4, 2017 2:13 PM  
**To:** BORDERWALLDESIGNBUILD  
**Subject:** Yates Response PH I Concept Paper\_Qual. Statement - Sol# HSBP1017R0023  
**Attachments:** Yates Response PH I Concept Paper\_Qual. Statement - Sol# HSBP1017R0023.pdf; Yates Amendments 1-7\_ Solicitation 0023 SF30s.pdf  
  
**Importance:** High

**Subject:** W.G. Yates & Sons Construction Company Phase I – Concept Papers/Qualifications Statements  
RFP #: HSBP1017R0023

To Whom it May Concern:

Please find W.G. Yates & Sons Construction Company's response in the format you have requested. We look forward to the next step. Please confirm receipt of this email and attachments.

Sincerely,

(b)(6), (b)(7)(C)

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**From:** (b)(6), (b)(7)(C)  
**Sent:** Tuesday, March 21, 2017 5:41 PM  
**To:** BORDERWALLDESIGNBUILD  
**Cc:** (b) (4)  
**Subject:** HSBP1017R0023, Phase I (Other Border Wall Questions)  
**Attachments:** Other R0023 - Phase I.xlsx

Good Afternoon,

Please see the attached questions for Solicitation HSBP1017R0023, Phase I for the Other Border Wall RFP.

Thank you,

(b)(6), (b)(7)(C)

W.G. Yates & Sons Construction Co.  
Other Border Wall RFP  
Solicitation: HSBP1017R0023 - Phase I

Table L.1 - Questions Format			
Question No.	Reference	Question Category	Question
# 1	Solicitation	Contract	Please verify that all submission times listed are EDT, or if not, please indicate the time zone to be used.